

TERMS OF REFERENCE

CONSULTANT – African Space Policy and Strategy Review Coordinator

1. Background

The African Space Agency (AfSA) is an autonomous Organ of the African Union (AU) established to coordinate and promote space activities across the African continent. The African Union adopted the African Space Policy and Strategy during the Twenty-Sixth Ordinary Session of the AU Assembly in 2016, recognizing the strategic importance of space science and technology for Africa's socio-economic development, environmental management, security, and scientific advancement.

Since the adoption of the African Space Policy and Strategy, the global and regional space landscape has evolved significantly. Rapid technological developments, the emergence of new commercial space actors, the growing demand for space-based services, and increasing challenges related to climate change, disaster risk management, digital transformation, and security require a review and update of the African Space Policy and Strategy to ensure its continued relevance and alignment with Africa's development priorities, including Agenda 2063.

Recognizing these developments, the **Council of the African Space Agency, during its Second Meeting held in December 2026, decided to initiate the process for the review and update of the African Space Policy and Strategy** in order to strengthen Africa's strategic positioning in the global space ecosystem and ensure that the continental policy framework reflects current realities and future opportunities.

In this context, AfSA intends to recruit a Consultant – **African Space Policy and Strategy Review Coordinator** to lead and coordinate the technical process for reviewing and updating the continental policy and strategic framework, in close consultation with AU Member States and relevant stakeholders.

2. Objectives of the Assignment

General Objective: To coordinate and facilitate the review and update of the African Space Policy and Strategy, ensuring that the revised framework reflects current technological developments, continental priorities, and the evolving global space ecosystem.

Specific Objectives:

1. Coordinate the overall process for reviewing and updating the African Space Policy and Strategy;
2. Conduct a comprehensive assessment of the current Policy and Strategy, including achievements, gaps, and emerging needs;

3. Facilitate consultations with AU Member States, AfSA stakeholders, and relevant partners;
4. Develop an updated African Space Policy and Strategy aligned with Agenda 2063 and Africa's space development priorities;
5. Provide strategic recommendations for strengthening the implementation and governance of Africa's space sector.

3. Expected Results

By the end of the assignment, the following results are expected:

- A comprehensive assessment of the current African Space Policy and Strategy, including lessons learned and emerging challenges;
- Broad consultation and engagement with AU Member States, regional institutions, and international partners;
- An updated African Space Policy and Strategy document reflecting technological advancements and evolving continental priorities;
- A strengthened strategic framework guiding the development of Africa's space ecosystem;
- Clear recommendations for enhancing policy implementation, governance mechanisms, and partnerships.

4. Key Tasks and Activities

Under the supervision of AfSA management, the Consultant shall undertake the following tasks:

- Conduct a comprehensive **review of the existing African Space Policy and Strategy**, including its implementation status and impact;
- Analyse global trends and developments in the space sector, including emerging technologies, commercial space activities, and regulatory frameworks;
- Review national space policies and programmes across AU Member States to identify best practices and alignment opportunities;
- Coordinate consultations with relevant stakeholders, including:
 - AU Member States
 - Regional Economic Communities (RECs)
 - African space agencies and institutions
 - Academic and research institutions
 - Private sector stakeholders
 - International space partners
- Organize and facilitate **technical workshops and stakeholder consultation meetings**;
- Develop proposals for updating the **policy priorities, strategic objectives, and implementation framework**;
- Draft the **revised African Space Policy and Strategy document**;
- Incorporate feedback from stakeholders and refine the document accordingly;
- Prepare supporting documentation, including briefing notes and policy recommendations;

- Present the updated policy and strategy to AfSA management and relevant AU policy organs as required.

5. Expected Deliverables

The Consultant shall deliver the following outputs:

- **Inception Report** outlining the approach, methodology, work plan, and timeline for the policy review process;
- **Assessment Report** analysing the implementation and impact of the current African Space Policy and Strategy;
- **Stakeholder Consultation Report** summarizing key findings and recommendations from consultations;
- **Draft Updated African Space Policy and Strategy**;
- **Revised Final African Space Policy and Strategy** incorporating stakeholder feedback;
- **Policy Briefs and Strategic Recommendations** supporting the adoption and implementation of the updated framework;
- **Final Assignment Report** summarizing the review process, key outcomes, and recommendations.

6. Consultant Profile

The Consultant should meet the following qualifications and experience:

- A Master's degree or higher in Policy, Physics, International Relations, Space Science and Policy or a related field;
- At least 10 years of professional experience in space policy, programme development, or space sector governance;
- Demonstrated experience in policy development, strategic planning, or institutional coordination at regional or international levels;
- Strong knowledge of the African space ecosystem and global space governance frameworks;
- Proven experience facilitating multi-stakeholder consultations and policy processes;
- Excellent analytical, drafting, and communication skills;
- Experience working with African Union institutions or international organizations is an asset;
- Proficiency in at least one AU working language (English or French).

7. Consultancy Period and Duty Station

The consultancy will be undertaken for a period of twelve (12) months, with the possibility of extension subject to programme needs and satisfactory performance.

The Consultant will be based in Cairo, Egypt, at the headquarters of the African Space Agency, with possible mission travel to support stakeholder consultations and technical meetings.

8. Consultancy Fees

The consultancy shall be remunerated through a fixed lump-sum fee of USD 9,000 per month, payable in instalments upon the submission and approval of agreed deliverables.

Costs related to official missions and programme activities will be covered separately in accordance with African Union financial rules and procedures.

1. Governance and Support by the African Union

1. The African Space Policy and Strategy Review Coordinator will work under the direct supervision of the AfSA management.
2. Office space, Computer, photocopying machine, stationery, facilitation visas applications, and Internet access shall be provided.
3. The consultant will undertake the work on site at the Cairo, Egypt, headquarters of the African Space Agency.

2. EVALUATION AND QUALIFICATION CRITERIA

The African Union Commission now invites eligible Individual Consultants to indicate their interest in providing the Services. Interested candidates must provide information demonstrating that he/she has the required qualifications and relevant experience to perform the Services. Applicants must submit the following documents:

1. Cover letter - Understanding of the assignment / TOR
2. A detailed Curriculum Vitae of the Consultant
3. Certified copies of Educational and Professional Qualification/Certifications
4. Three References (two of which must be work based on your most recent assignments) with Phone number and email addresses
5. All documents must be compiled and submitted as a single PDF file

For evaluation, the following criteria will be applied:

S/N	Award Criteria	Allocated Point
1.	General Education, Qualification and Relevant Training	30
2.	Relevant experience related to the assignment	60
3.	Fluency in AU recognized languages	10
Total		100

The AUC is an equal opportunities institution, and gender equity will be strived at in the selection of suitable consultancy.



Further information can be obtained at the address below during office hours 8:00-13:00hrs and 14:00-17:00 hours Local Time.

Applications must be submitted electronically to the address below not later than **15:00** hours local time, on **10 July 2026**.

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