



Annex C: Plan of Action for Operationalization



2050 AFRICA'S INTEGRATED MARITIME STRATEGY

(2050 AIM STRATEGY®)*

“Together, let’s navigate the future... now! Keep an eye on www.au.int/maritime, and swim with us on Twitter and Facebook in Arabic, English, French, Portuguese and... Kiswahili. Fair winds!”

(End of year email sent on 16 Dec. 2011, by H.E. Mr. Erastus Mwencha, Deputy Chairperson of the AUC to all Staff in Addis and around the world, all Member States and Partners.)

INTRODUCTION.

This 2050 Africa's Integrated Maritime Strategy (2050 AIM Strategy) Plan of Action for Operationalization was adopted at the African Union (AU) Commission Headquarters in Addis Ababa, Ethiopia, on 06 December 2012 by the 2nd Conference of African Ministers in Charge of Maritime Related Affairs* organized by the African Union back-to-back with the 5th African maritime cross-sectoral Experts Workshop, held on 03-04 December 2012, and the High Level African maritime cross-sectoral Senior Officials meeting which took place on 05 December 2012.

This Plan of Action constitutes a road map primarily aimed at outlining the global objectives pursued in the bid to improve Africa's blue economy, the major activities or actions identified for attaining the objectives, the measures of output, the lead and other institutions responsible for the implementation of the activities detailed in the Action Plan. The objectives cover projections for new institutions and structures, wealth creation and human resource development, as well as capacity building for maritime governance. Some of the Action items have been implemented (or are under implementation) by the responsible parties. The Plan of Action will be reviewed and updated every three years.

At present, the financial implications of the Plan of Action cannot be accurately estimated. However, such estimates will be carried out prior to implementation of each of the activities programmed and reviewed as necessary.

The AU Commission will remain the main coordination organ for facilitating implementation of the Plan of Action.

“We express our unconditional support to this extremely important initiative and assure the Commission of our full cooperation. We further request all stakeholders to support this particular project which will boost global security standards and benefit future generations of African citizens”.
(Ministers and Heads of delegations who attended the 1st Conference of African Ministers in Charge of Maritime Related Affairs, Addis Ababa-Ethiopia, 21 April 2012).

* Ministers, members of the Government/Cabinet, from all AU Member States, dealing with any of the various sectors related to the African Maritime Domain, to include amongst others: Energy, economy, water, water resources, justice/legal, planning and development, tourism, defense, safety, security, social affairs, counter narcotics, fisheries, shipping, ports, harbours and marine infrastructure, trade, labour, marine environment, climate change, oil, gas and mining industry, scientific research, science and Technology.

SHORT TERM (2013 - 2018)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
A.S. AIM2050 Strategy Management	1. Preparation of AIM Strategy	Develop AIMS Strategy	AU	Member States	AU approved AIM Strategy	2013
		Present & create stakeholder awareness of approved AIM Strategy	AU	Member States, RECs, RMs, stakeholder, specialised institutions	Establish stakeholder buys-in (continental, regional & Sub regional)	2013
		Present & create stakeholder awareness of approved AIM Strategy	AU	Member States, RECs, RMs, stakeholder, specialised institutions , Strategic Partners	Inaugural African Maritime Security and Development Conference hosted	2015
		Establish specialised management structures	AU	Appointed Committees	Structures established	2013
	2. Achieve synergy by Member States	Encourage the formulation of regional/national maritime strategy	Member States, RECs, RMs, stakeholder, specialised institutions		Regional/National Maritime Strategy	2018
		Mobilise implementation resources	AU, Member States, stakeholders	Donors, industry etc.	Funded programs	Ongoing
	3. Implementation of short terms phase Business Plan	Develop Business Plan	AU (appointed Committee)	Member States, RECs, RMs, stakeholder, specialised institutions	Approved Business Plan	2013
		Implement Short Term Business plan	All	AU	Business Plan Targets and Output achieved	2018
		Monitor progress on implementation of	AU	Appropriate Committees	Annual Monitoring Report	Annually

SHORT TERM (2013 - 2018)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
		AIM programmes				
		Conduct evaluation & impact assessment of Business Plan	AU	Appropriate Committees	Short Term Evaluation & Impact Assessment Report	2018
B.S. Maritime Governance Development Programme	1. Ensure security and safety of maritime transport systems	Conduct an analysis of the current state of maritime governance across member states	AU, Appropriate Technical Committees	Member States, Regional Institutions	Better understanding of the challenges and opportunities for African Maritime Governance	2018
		Strengthen Flag state implementation and Port State Control (including accession to Abuja, Indian Ocean and Mediterranean MoUs) and the Djibouti code of conduct	AU, Member States	IMO, RECs, RMs and Regional Maritime Institutions	Improved FSI and PSC.	2018
		Provide support for member states for the adoption and ratification of International Maritime treaties	AU, Member States	IMO, RECs, RMs and Regional Maritime Institutions	Increased number of compliant member states	2018
		Promote and encourage the implementation of the African Maritime Transport Charter,	AU, Member States	IMO, RECs, RMs and Regional Maritime Institutions	AMTC implemented	2013
		Promote cooperation with non-AU States,	AU, Member States	Regional Maritime institutions and	Agreement on cooperation established	2018

SHORT TERM (2013 - 2018)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
		regions and blocks on information sharing and prosecution of illegal acts against ships		blocks		
		Conduct research on the establishment of a CEMZA	AU	RECs, RMs, Member States	CEMZA Research report	2018
		Conduct an assessment of current MDA (Including needs for Maritime Operation Centres) capabilities	AU	RECs, RMs, Member States	MDA Status Report	2015
		Develop a Maritime Security Strategy for Africa	AU	Member States	An AU approved 2050 Maritime Security strategy and implementation plan	2018
		Promotion of the adoption and implementation of international treaties	Member States	AU, Regional, specialised institutions	Compliance with international treaties	2018
		i) Promote capacity development for protection of marine environment	Member States	AU, Regional, specialised institutions	Compliance with international treaties	i) 2018
		ii) establishment of Port facilities (MARPOL)				ii) 2018
	6. Provide support for peace and	Provide expertise for establishment of Maritime	AU	RECs, RMs, UN	Stable environment	2018

SHORT TERM (2013 - 2018)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
	humanitarian operation	Component to support Africa Standby Force				
	7. Outreach initiatives	Pan African “no more Sea Blindness” Provide support to eliminate disease	AU	RECs, RMs, Member State, Partners	A detailed programme and campaign Launched	2015
		Establish an African Maritime Day	AU	RECs, RMs, Member State, Partners	African Maritime Day event held	Annual
C.S. Wealth Creation Programme	1. Enhance wealth creation, and regional and international trade performance through maritime centric capacity and capability	Promote and improve the level of ship ownership and registration by African countries	AU, RECs RMs and Member states	FDIs, AfDB, World Bank and strategic partners	Assess current levels of vessel ownership by Africans Develop an African Vessel ownership and registration Plan	2013 2018
	2. Improve and facilitate intra-Africa maritime trade	i) Develop and implement framework for promoting intra Africa trade ii) assessment bottlenecks on transit of goods of landly connected States	AU, RECs, RMs,	UNCTAD, AU Partners, AfDB, World Bank	Framework Implemented Assessment Report developed	i) 2018 ii) 2014
	3. Promote growth of marine tourism and leisure industry	Review Abuja Declaration on sustainable fisheries and aquaculture in Africa , 2005	AU, RFM AU, RFM AU, RFM	FAO FAO FAO, AfDB,	Domestication of the Declaration Established fishery protection zones and monitoring mechanisms in AMD A framework for the establishment of 5 Giant African Aquariums	2014 2015 2015

SHORT TERM (2013 - 2018)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
		Assess the current capacity and set targets	AU, DMA	World Bank Member States	Assessment Report developed	2015
		Develop an Maritime Tourism and Leisure for Africa strategic plan	AU	Recognised Tourism Institutions, Member States, Tour Operators, RECs. RMs, AfDB, World Bank	AU Approved Maritime Tourism and Leisure	2014
		Establish a fully funded Maritime Infrastructure Development Plan in alignment with current African, Regional and National Infrastructure Development Plans	AU	Member States, DFIs, RECs, RMs, AfDB, World Bank	Approved Fully Funded Maritime Infrastructure plan	2014
D.S. Research and Human resource development	1. Improve Africa's maritime workforce capability	i) Conduct study on Africa's maritime workforce and capacity development ii) Develop maritime capacity development programme	AU, AU Committees	Member States, ECs, RMs, Regional Maritime institutions	i) Study developed ii) Strategy Approved ii) programmes developed	2015 2018 2018
	2. Improve gender balance in maritime sector and development of maritime education and	Assess number of women maritime workforce and identify opportunities for increased participation and	i) AU	i) REMs, RM, AU Partners	i) Increased women integration	2015

SHORT TERM (2013 - 2018)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
	capacity	integration ii) strengthening capacity and cooperation of existing Centres of Excellence and establish new CoEs for mariner's training iii) source of fellowships for maritime capacity development capacity	ii) AU, RECs, RMs, iii) AU	ii) IMO, AU Partners iii) RECs, RMs, AU Partners	ii) strong maritime education and development capacity iii) improved skill capacity	
	3. Improve maritime research capacity	i) Assess current capabilities for maritime research activities ii) Implementation of capacity building programmes on maritime research	i) AU ii) AU,	I) Research institutes, IOC, RECs, RMs, UNESCO etc. II) Research institutes, IOC, RECs, RMs, UNESCO etc.	i) Identification of gaps, requirement and area of focus ii) Approved Maritime Research Programme	2014 2014
Cadetship programme	4. increase number of Africans seafarers	Securing of onboard training	AU, Member States,	Donors, AU Partners	Develop a database of African Seafarers African Maritime Cadetship Programme established	2013 2013

MEDIUM TERM (2019 - 2030)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
A.M. AIM2050 Strategy Management	1. Achieve synergy by Member States	Implement the regional/national maritime strategy	Member States, RECs, RMs, stakeholder, specialised institutions	AU	Objectives achieved	2030
		Present & create stakeholder awareness of approved AIM Strategy	AU	Member States, RECs, RMs, stakeholder, specialised institutions , Strategic Partners	Host an African Maritime Security and Development Conference	2019
	2. Implementation of medium term Plan	Review Approved Business Plan	AU (appointed Committee)	Member States, RECs, RMs, stakeholder, specialised institutions	Approved Business Plan reviewed and updated	2018
		Implement Medium Term Objectives in approved Business Plan	All	AU	Medium Term objectives achieved	2030
		Monitor progress on implementation in the medium term	AU	Appropriate Committees	Annual Monitoring Report	Annually
		Conduct medium term plan evaluation & impact assessment of Business Plan	AU	Appropriate Committees	Medium Term Evaluation & Impact Assessment Report	2030
	B.M. Maritime Governance Development Programme	1. Ensure security and safety of maritime transport system	Implement the African Maritime Governance plan (Based on the analysis conducted)	AU, Member States	IMO, EU, UN, RECs, RMs, Specialised and International Institutions	Recommendations of the analysis implemented
Implement the Port State MOUs and adopted International Treaties			Member States, RECs, RMs	AU, IMO, UN, EU	States in compliance with MOUs and International Treaties	2030
Implement CEMZA Legal regimes and institutional arrangement			Member States, RECs, RMs	AU	CEMZA established	2030
Implement recommendations of the MDA report (Including needs for Maritime Operation Centres) capabilities			Member States, RECs, RMs	AU	MDA recommendations implemented	2018
Implement a the approved maritime Security Strategy for Africa			AU	Member States, RECs, RMs, Strategic Partners	Maritime Security Strategy Implementation plan objectives achieved	2030

MEDIUM TERM (2019 - 2030)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
C.M. Wealth Creation Programme	1. Enhance wealth creation, and regional and international trade performance through maritime centric capacity and capability	Establish framework and targets for developing Africa's shipbuilding, port and maintenance capacity	AU, Port Association, Member States	Strategic Partners, RECs, RMs,, DFIs, AfDB, World Bank	Framework developed	2020
		Promote and improve the level of ship ownership and registration by African countries	RECs RMs and Member states	AU, FDIs, AfDB, World Bank and strategic partners	Attainment of at least 10% of global cargo carrying capacity by African owned shipping	2030
		Address all bottlenecks on transit of goods of landly connected States	RECs RMs and Member states	AU,	An increase from 10% to 50% Intra Africa Trade	2030
		Establish 2 Giant Aquariums by 2050	AU	International conservation organisations, Member States, AfDB, World Bank	At least 2 Giant Africa Aquariums established	2030
		Implement the Africa Maritime Tourism and Leisure strategic plan	AU	Recognised Tourism Institutions, Member States, Tour Operators, RECs. RMs, AfDB, World Bank	At least 15% contribution to GDP by Maritime tourism and leisure	2030
		Implement the Approved Maritime Infrastructure Development Plan			Phased Ship and Boat Building and Repair plan targets achieved Phased Port Infrastructure plan targets achieved Maritime Facilities Plan implemented	2020

MEDIUM TERM (2019 - 2030)						
Programs	Objectives	Actions	Lead			Program
D.M. Research and Human resource development	1. Improve Africa's maritime workforce and research capability	Implement the approved African maritime Human Resource Development (Incorporating the integration of Women as a strategic group)	AU, AU Committees	Member States, RECs, RMs, Regional Maritime institutions	Phased Implementation of the Maritime Human Resource Strategy and Plan	Ongoing
		Strengthening capacity and cooperation of existing Centres of Excellence and establish new CoEs for mariner's training	i) AU	i) REMs, RM, AU Partners	100% of identified targets achieved	2030
	2. Increase the number of African Seafarers	Promote the development of the African Seafarer and Implement the African Cadetship Programme	AU	REMs, RM, AU, Member States Partners, IMO,	Africa has fully capacitated World class Maritime Centre of Excellence per region (RECs)	2030
	3. Improve maritime research capability	Implement the AIMS Maritime Research Programme	Academic, Research Institutions,	RECs, RMs ,AU, IMO, UNESCO, etc	At least 10% of World Seafarers are Africans	2020
					Maritime Research programme outputs achieved	2030

LONG TERM (2031 - 2050)						
Programs	Objectives	Actions	Lead	Support partners	Measures of output	Time frame
A.L. AIM2050 Strategy Management	1.Regional Maritime Strategy synergy	Work coherently to synergize regional/national maritime strategy	Member States, RECs, RMs, stakeholder, specialised institutions	AU	Objectives achieved	2050
		create stakeholder awareness of need of national/regional maritime Strategy synergy	AU	Member States, RECs, RMs, stakeholder, specialised institutions , Strategic Partners	Regular African Maritime Stakeholder Conference	2031
	2. Review medium term Plan	Evaluate the entire process, challenges and achievements and craft a revised Strategy for 2051 onwards	AU and Member States	Member States, RECs, RMs, stakeholder, specialised institutions	Revised Strategy Plan reviewed, updated and approved	2045
C.L. Wealth Creation Programme	1. Enhance wealth creation, and regional and international trade performance through maritime centric capacity and capability	Implement framework established in the Medium for developing Africa's shipbuilding, port and maintenance capacity	AU, Port Association, Member States	Strategic Partners, AfDB, World Bank, RECs, RMs,, DFIs	Ships being building and maintenance on the African continent achieved	2050
		Ship ownership and registration by African countries increases	RECs RMs and Member states	AU, FDIs, AfDB, World Bank and strategic partners	Attainment of at least 15% of global cargo carrying capacity by African owned shipping	2050
		Easy flow of Transit of goods of landly connected States	Member States, RECs, RMs	AU,	Increased of Intra Africa Trade by 30%	2050
		Establish 3 Giant Aquariums	AU	Member States, RECs, RMs, AfDB, World Bank	5 Giant Aquariums built	2050
		Africa Maritime Tourism and Leisure increases	Member States	AU, AfDB, World Bank, Partners	Increased Africa participation in Tourism and leisure by 30% as percentage of GDP	2050
		Maritime Infrastructure Development Established	Member States	AU, AfDB, World Bank Partners	Shipping & Port infrastructure competitive relative to the rest of the world	2050
		Implement the Exploration and Exploitation of maritime resources Plan	Member States	AU, AfDB, World Bank, Partners	Increased Africa's participation in exploration and exploitation of its marine resources.	2050